

## Education

M.P.P. Kennedy School of Government, Harvard University

B.A. Journalism, University of Oregon, Phi Beta Kappa

Years at ECONorthwest: 23

Years in Industry: 31

## Areas of Expertise

Education

Social Policy

Fiscal Policy

## Community Service

Children's Institute (Board Member)

James F. and Marion J. Miller Foundation(Director)

## John Tapogna, Senior Policy Advisor

John Tapogna is a Senior Policy Advisor at ECONorthwest with a focus on economic development, fiscal, housing, workforce, education, and social policy. Since his arrival in 1997, his clients have included the Bill and Melinda Gates Foundation, the Lumina Foundation, the Oregon Business Council, and numerous state agencies and local governments across the United States.

John served as the firm's president from 2009-2021 and oversaw a strategy that successfully transitioned the firm to a second generation of ownership and expanded its presence along the West Coast and into the Intermountain West. Prior to joining ECONorthwest, he was an Analyst at the U.S. Congressional Budget Office and a Peace Corps volunteer in Chile.

## REPRESENTATIVE PROJECTS

*John has served as Project Director on the following projects, unless otherwise noted:*

### Education, Healthcare, and Social Policy

- **Pierce County Homeless Services Gap Analysis—Pierce County, WA (Ongoing).** For Pierce County, Washington's Department of Human Services, ECONorthwest is evaluating the funding sources, uses, and programs serving people experiencing homelessness. This project includes an analysis of the sources and uses funding various shelter programs, a comprehensive analysis of sources and uses funding all housing types and homeless services, an assessment of gaps in services provided in the county, and an estimation of the costs to public and private agencies of providing homeless services as currently constituted.
- **Gates Foundation Pacific Northwest Strategy Modeling—Seattle, WA (2019–Ongoing). Senior Advisor.** Working with a quantitative scenario model that estimates the impact of Gates Foundation investments in the Pacific Northwest and supports the strategy's development.

- **Grade Level Reading/Integrated Data System Readiness Assessment—Washington, DC (2019–Ongoing). Senior Advisor.** Surveying and interviewing local state representatives in seven participating states on the current state of progress towards the development of integrated, early childhood data systems. Summarizing findings in memos for each state, with a focus on planned, tangible steps to accelerate progress in the near term.
- **Oregon Talent Assessment—Statewide, OR (2018–Ongoing).** Producing the Oregon Talent Assessment for 2018–2020 for the Workforce and Talent Development Board. Represented the voice of business and industry to identify in-demand jobs and skills to focus and prioritize public and private investment in workforce and talent development in Oregon.
- **Henderson Education Support—Henderson, NV (2017–Ongoing).** Providing ongoing support to the City of Henderson and their Community Education Advisory Board (CEAB) on education topics. Work to date includes an assessment of the performance of local schools and an overview of evidence-based youth programming that has been shown to impact student outcomes.
- **Oregon Opportunity Agenda—Statewide, OR (2013–Ongoing).** Advising on strategy and policy concepts to support the Oregon Business Plan's vision for shared prosperity. Managing a research partnership between Governor Kate Brown and Harvard University-based Opportunity Insights.
- **Impact Tulsa Community Impact Report—Tulsa, OK (2013–Ongoing).** Supports the development of an annual update on education conditions in the Greater Tulsa metropolitan region. Provides strategic advice on non-profit initiatives.
- **LA County Helps—Los Angeles, CA (2005–Ongoing).** Developing a web-based tool (LACountyHelps) that prescreens Los Angeles County residents for key income, medical, disability, and labor support programs.
- **Disability Benefits 101—Oakland, CA (2004–Ongoing).** For the World Institute on Disability designed web-based, interactive models that assess the income of people with disabilities as they combine work with participation in the Social Security Disability Insurance or Supplemental Security Income programs in nine states: Alaska, Arizona, California, Kentucky, Michigan, Minnesota, Missouri, New Jersey, and Ohio.
- **Foundations for a Better Oregon, The Chalkboard Project—Portland, OR (2004–Ongoing).** Served as a lead evaluator and strategic advisor to the Chalkboard Project, an Oregon-based education reform initiative that started in 2003. Providing an ongoing evaluation of the project's signature efforts to strengthen teacher effectiveness.
- **Safe Places Alternatives Analysis—Portland, OR (2021).** For the Safe Villages Workgroup, ECONorthwest is evaluating implementation and cost implications of an increase in the number of city-sanctioned encampments. ECO will share the findings with the Portland City Council in advance of a July 2021 decision on the use of American Rescue Plan Act resources. The study will summarize the nature and costs of sanctioned encampments in Portland, Seattle, Tacoma, Houston, Chicago, and San Jose.

- **Housing Needs for Individuals with Intellectual & Developmental Disabilities—Portland, OR (2020).** For the Kuni Foundation, ECONorthwest provided a comprehensive study outlining the housing risks for adults with intellectual and developmental disabilities (IDD) in Oregon and Southwest Washington. This study required robust data analysis to estimate the total size of the population with IDD in Oregon and Southwest Washington, an assessment of current housing situations, discussion of future housing preferences and needs, and an evaluation of housing insecurity due to affordability challenges or rising age of family caregivers. The report included several policies and implementation recommendations related to better data collection, improved collaboration across housing and service providers, and expanded access to affordable housing solutions for this population.
- **Tri-County Portland Homelessness Services Measure Tax Analysis—Portland, OR (2020).** Directed data and analysis for Multnomah, Clackamas, and Washington Counties, evaluating the sources and uses of a potential new regional tax ballot measure funding permanent supportive housing (PSH). Assessed potential uses of funds by evaluating prior research and aligning estimates of PSH need in the tri-county area with the populations served and uses allowed by the funding measure. Evaluated potential sources of funds by analyzing tax data to estimate the revenue that could be raised via a personal income tax on high earners, a corporate activities tax, a value-added tax, and a business payroll tax.
- **East County Economic Prosperity Initiative—Portland, OR (2019). Senior Advisor.** Performed research, outreach and prepared a report relating to economic prosperity and anti-displacement in East Multnomah County.
- **Our Next 20 Years: New Perspectives on Oregon's Fiscal Future—Portland, OR (2019).** Developed a report that describes the fiscal crises anticipated by financial officers in numerous local governments across Oregon for the Chalkboard Project and the North Star Civic Foundation.
- **Homelessness in the Portland Region: A Review of Trends and Causes—Portland, OR (2018–2019).** Provided a report on homelessness in Portland, comparing Portland to the national context, providing a description of the determinants of homelessness, and a discussion of policy solutions.
- **Oregon Early Childhood Investments—Portland, OR (2018–2019.)** Characterized participation in public programs for children aged 0-5 and estimating the cost of possible program expansions for the Children's Institute and Oregon Community Foundation.
- **North Carolina Postsecondary Goal setting (2018–2019). Senior Advisor.** Provided modeling and analytical support for a statewide postsecondary attainment goal-setting process for myFutureNC.

- **Multnomah County Universal Preschool—Portland, OR (2018–2019).** Analyzed current capacity, access, and workforce supply for preschool within Multnomah County. Also, assessing how the county might expand access and performing a benefit-cost analysis on possible expansion scenarios.
- **The Bill and Melinda Gates Foundation—Seattle, WA (2012–2019).** Oversaw the design and maintenance of predictive analytic tools that allow the Foundation to assess its progress toward stated goals for its U.S.-based investments in prekindergarten, K12, and postsecondary interventions.
- **National Healthcare Reform Options—Statewide, OR (2018).** Modeled the fiscal impacts of federal Medicaid waivers patterned after Oregon's Coordinated Care waiver.
- **AVID Return on Investment—San Diego, CA (2016).** Estimated AVID's return on investment by comparing educational outcomes (e.g., net improvement in high school graduation or postsecondary enrollment) to the cost of providing the program.
- **WA STEM Legislative Package Evaluation—Portland, OR (2016).** Evaluated a STEM-related legislative package in Washington State for Education First. Analyzed the policies' implementation costs and their potential benefits, suggested some financing scenarios and provided guidance on what the state allows or doesn't allow with respect to school financing practices.
- **Nike Innovation Fund Education Impacts—Eugene, OR (2016).** For the Nike Foundation, provided information on educational outcomes in Oregon schools that receive funding and in-kind assistance from Nike.
- **Performance Management Support for Multnomah County DCHS—Portland, OR (2016).** Organized and visualized Multnomah County Department of County Health Services' annual budget to identify where discretionary funding is being spent and how the many different programs support "thriving families" in the county. Also proposed a set of indicators DCHS can use to track progress toward supporting "thriving families," with a focus on families of color below 200% of the poverty line. Finally, identified strategies DCHS can use to improve its impact.
- **Understanding the Costs of Procurement for Digital Content and Technology—Portland, OR (2015).** For the Bill and Melinda Gates Foundation, developed a scenario-planning tool that projected improvement in student achievement associated with increased teacher effectiveness and other interventions.
- **Idaho K–12 Expenditure Analysis—Boise, ID (2014).** Characterized recent trends in K–12 spending in Idaho for The Albertson Foundation.
- **Advising on State Healthcare Options—Portland, OR (2012).** Described the revenues, expenditures, and projected funding shortfalls for the Oregon Health Plan during 2011–2020 for the Oregon Health Leadership Council.

- **Governor's Enterprise Initiative Consulting Services—Salem, OR (2011).** Provided analytical support for the development of Oregon Governor Kitzhaber's 2013 education budget for the Oregon Department of Administrative Services.
- **Oregon Small Schools Initiative—Portland, OR (2009).** Evaluated the impact of small high schools in Oregon on student achievement and attainment for Employers for Excellence in Education.
- **WA Paternity Establishment—Olympia, WA (2005).** Evaluated the impacts of hospital-based efforts to encourage fathers to voluntarily attest to paternity for the State of Washington Division of Child Support Enforcement.
- **Development of Web-Based Tools to Prescreen Benefits—Oakland, CA (2004).** For the Manpower Demonstration Research, Corporation created a web-based prescreening tool for four counties participating in a national evaluation of wage advancement strategies; the tool calculates the user's marginal tax rate as earnings increase.
- **Evaluation of Oregon K–12 Quality, Accountability, and Finance—Portland, OR (2004).** For the Chalkboard Project, compared Oregon's K–12 education system with national and international best practices and evaluated a range of candidate K–12 reforms for implementation, including class size reductions and vouchers.
- **Oregon Disability Planning Website—Salem, OR (2004).** For the Oregon State, Independent Living Council developed an interactive model that assesses the income of disabled individuals as they combine work with participation in the Social Security Disability Insurance or Supplemental Security Income programs in Oregon.
- **New Jersey Helps—Trenton, NJ (2003).** Developed a web-based tool (NJHelps) that prescreens New Jersey residents for key income, medical, and labor support programs for the State of New Jersey Department of Human Services.
- **Washington Centralized Medical Support Enforcement—Olympia, WA (2003).** Evaluated the net impacts of centralized methods to enforce medical support orders for the State of Washington Division of Child Support Enforcement.
- **Evaluation of Welfare Data—Washington, D.C. (2002).** Documented and evaluated welfare-related data warehouses and identified analytic and policy questions that have, or could be, addressed by such warehouses for the U.S. Department of Health and Human Services.
- **Arizona Child Support Study—Phoenix, AZ (2002).** For the State of Arizona evaluated a program designed to increase the share of child support obligations paid by non-custodial parents with limited income. The program centered on job search, retention and advancement, and parenting skills.

- **Arizona Helps—Phoenix, AZ (2002).** Designed an interactive website to help people prescreen for common state and federal programs supporting families for the Arizona Community Action Association.
- **OHCA Enhanced Match Impacts—Portland, OR (2002).** Estimated the impacts on employment and personal income of a proposed tax on nursing home providers for the Oregon Health Care Association.
- **Clackamas County Social Services Oregon Helps Expansion—Clackamas County, OR (2002).** Expanded existing Oregon Helps web page to provide information and estimate eligibility for programs serving low-income seniors and adults with disabilities for Social Services of Clackamas County.
- **Economic Impacts of Smoking Ban—Portland, OR (2002).** Measured the economic impacts of a smoking ban in bars and restaurants in four communities in Oregon for the Tobacco-Free Coalition of Oregon.
- **Economic Impacts of Proposed Funding Reductions—Tumwater, WA (2002).** For the Washington, Health Care Association analyzed the economic and fiscal impacts on the Washington economy from the loss of federal matching funds associated with proposed reductions in state general funding of long-term care services for seniors and persons with disabilities.
- **Child Support Guidelines—Portland, OR (2002).** For the Oregon Department of Justice collaborated with the State of Oregon in developing the state's official child support guidelines.
- **Oregon Helps—Portland, OR (2002).** Developed a web-based application (Oregon Helps) that allows low-income people to assess their eligibility for 12 federal and state safety net programs for Multnomah County, Oregon.
- **Wisconsin CHEQ—Madison, WI (2001).** Developed an interactive model that assesses the income of disabled individuals as they combine work with participation in the Social Security Disability Insurance or Supplemental Security Income programs for the State of Wisconsin.
- **Lewin Congressional Report—Washington, D.C. (2001).** Interviewed directors of state child support programs to get their views on a performance-based incentive system enacted by Congress in 1997 and summarized the findings in a report to Congress.

- **Analysis of Health Sector Budget Cuts—Portland, OR (2001).** Analyzed the economic and fiscal impacts on the Oregon economy from the loss of federal matching funds associated with proposed reductions in State General Funding of long-term care services for seniors and persons with disabilities for the Oregon Health Care Association.
- **Welfare Job Coach Analysis—Olympia, WA (2001).** Collaborated to evaluate a program that assigns former welfare recipients to a special case manager called a "job coach" for the Washington State Department of Employment Security.
- **Child Support Establishment Analysis—Washington, D.C. (2000).** Documented the variety of processes that states employ to establish a child support order for the U.S. Department of Health and Human Services. The study identified the relationship between the process a state uses—judicial or administrative—and its performance.
- **Child Support/Welfare Assessment—Washington, D.C. (2000).** Collaborated to estimate the association between child support enforcement and spending on key welfare programs for the U.S. Department of Health and Human Services.
- **Fiscal Impacts of Tobacco Settlement—Portland, OR (2000).** Evaluated the fiscal impacts of a ballot measure that would have invested earnings from the tobacco settlement trust fund in the Oregon Health Plan for the Tobacco-Free Coalition of Oregon.
- **Welfare Tax Model—Milwaukee, WI (1999).** Developed an interactive model that demonstrates the marginal tax rates faced by low-income families as they make the transition from welfare to work for the Institute for Wisconsin's Future.
- **Cost of the Children's Health Insurance Program (CHIP) at Maximum Participation—Portland, OR (1999).** Forecasted the cost of the CHIP program assuming participation by all uninsured children in families with incomes less than 200 percent of the poverty threshold and compared those costs to the annual revenues generated by Oregon's share of the national Tobacco Settlement for Children First for Oregon.
- **Analysis of Changes in the Composition of the Food Stamp Caseload—Milwaukee, WI (1999).** Estimated changes in the composition of food stamp caseload in Wisconsin and several other states using data from the Food Stamp Quality Control Records for the Institute for Wisconsin's Future.
- **Evaluation of State Review and Modification Processes for Child Support Orders—Washington, D.C. (1998).** Evaluated the processes by which states review and modify child support orders for the U.S. Department of Health and Human Services.

- **Integrating Substance Abuse Treatment into a Welfare-to-Work Program: Lessons from Oregon—Baltimore, MD (1998).** For the Annie E. Casey Foundation collaborated with researchers to describe the integration of substance abuse treatment programs into Oregon's welfare-to-work program.
- **Effect of State Financing Structure on the Performance of Child Support Enforcement Programs—Washington, D.C. (1998).** For the U.S. Department of Health and Human Services explored whether the way a state finances its child support enforcement program is related to the program's performance. Assisted the department's policymakers as they considered alternative means to subsidize state spending.
- **Analysis of Work Incentives and Self-Sufficiency Budgets in Oregon—Portland, OR (1998).** Developed a model to illustrate changes in government subsidies to a low-income family with children as the family's income rises for Children First for Oregon. Estimated a self-sufficiency budget for families of differing size in each of Oregon's 31 counties.
- **Workforce Demonstration for Non-Custodial Parents—Portland, OR (1998).** For the Urban League of Portland, collaborated in the design of training model for non-custodial parents of children who receive cash assistance. Reviewed similar programs operating in six sites across the country and estimated likely participation rates in the Portland area.
- **Analysis of Cash Assistance Caseloads and Poverty—Portland, OR (1998).** Compared the state's cash aid population to its poverty population during 1969–1997 for the Oregon Center for Public Policy.
- **Budgetary and Economic Implications of a Food Stamp Outreach Program—Portland, OR (1998).** For the Oregon Center for Public Policy estimated the federal and state cost of a program to increase Food Stamp participation among elderly, working poor, and non-English speaking populations. Developed a method to estimate the local employment impacts of food stamp spending.

#### Tax and Fiscal Policy Analysis

- **Oregon Business Plan—Portland, OR (2006–Ongoing).** Provides presentations and analyses on state tax and business trends for a CEO roundtable group.
- **Greenhouse Emissions Reduction Plan—Portland, OR (2016).** Provided analytic support to an Oregon business leaders' task force that will design a five-year action plan for reducing greenhouse gas emissions in Oregon.
- **Oregon Retirement System Options—Portland, OR (2006).** Co-authored *Public Employee Retirement in Oregon: Where does the system stand, and where could Oregon go from here?* For the Oregon Business Council and the Chalkboard Project.



- **Developing a Transparent Budget for Oregon PreK–20 Education—Portland, OR (2006).** For the Oregon Business Roundtable developed a performance-based, transparent budget for Oregon pre-K–20 education that reports per-student spending for key education programs and establishes performance targets for each one.
- **Budget Forecast—Portland, OR (2002).** For the Oregon Business Council developed a 10-year forecast of the State of Oregon's budget, assuming a variety of economic and policy scenarios.
- **Impacts of a Semiconductor Plant—Portland, OR (2002).** Estimated the impacts on jobs, personal income, and tax revenues associated with the location of a semiconductor chip manufacturer for Multnomah County, Oregon.
- **Economic Impacts of Water-Rate Restructuring—Portland, OR (2000).** Estimated the economic impacts associated with a restructuring of Portland's water rates for the City of Portland and Portland Development Commission.
- **Economic Impacts of Oregon's Pollution Control Tax—Portland, OR (1999).** Evaluated the economic and environmental impacts that would be associated with the elimination of the Oregon's Pollution Control Tax Credit for the Oregon Center for Public Policy.
- **Estimated Revenues of a Metropolitan Business Tax—Portland, OR (1999).** Estimated the revenues associated with a proposed tax on corporate income for the Portland Metropolitan Area—Multnomah, Washington, and Clackamas Counties—for a private client.

### Labor Market and Other Economic Analysis

- **COVID-19 Economic & Housing Impacts in Washington County—Hillsboro, OR (Ongoing).** For the Clean Water Services Department and Washington County, ECONW will update the recently prepared policy briefs examining the economic and housing impacts of COVID -19, focusing on the impacts in Washington County. We will also assess the budget risk and fiscal outlook of CWS and the County, offering recommendations on ways they can mitigate the financial and economic damage.
- **Economic Analysis of COVID-19 in Greater Portland—Portland, OR (Ongoing).** ECONorthwest is working with the City of Portland's staff and mayor's office to understand the economic effect of the Coronavirus during the initial phase of the pandemic. As part of this analysis, ECONorthwest is advising staff about the potential economic impact of the shutdown, how the federal response would mitigate the economic losses, describing a range of recovery scenarios based on information known at the time. Additionally, ECONorthwest is working with staff to describe how localities could allocate assistance efficiently to help support local businesses.

- **Report on Post-Recession Rebuilding—Portland, OR (2021).** ECONorthwest provided Prosper Portland with an economic analysis and report on recession recovery, "Rebuilding Portland: The Role for Economic Development." The report explores the economic effects of the pandemic, with a focus on business and labor perspective, strategy for traded sector, and comparisons to other cities/regions. ECONorthwest presented to the Economic Recovery Task Force, including the Mayor and the Portland City Council.
- **PBA Economic Check-Up—Portland, OR (2020).** As part of the ongoing value of jobs analysis, updated the annual economic check-up report for the Portland Business Alliance.
- **Economic Impact of Corrections Enterprises—Salem, OR (2016).** Calculated the impact (value-added) of products and services performed by inmates in the Oregon Corrections Enterprises agency. Also looked at the potential "crowding out" effects of OCE operations on Oregon's economy and considered the impacts of inmate training on post-release outcomes (e.g., labor force participation and wages).
- **Economic Impact of MAX Orange Line—Portland, OR (2016).** Measured the short-run impacts of constructing the Portland-Milwaukie Light Rail Project.
- **Overview of Oregon's Manufacturing Sector Update 2016—Salem, OR (2016).** Updated the analysis of Oregon's manufacturing industry and provided a short presentation for Associated Oregon Industries.
- **Hood to Coast Economic Impacts—Beaverton, OR (2016).** Estimated the impacts of operating the Hood to Coast Relay and participant spending along the entire route. Also, estimated the impact of franchising this event internationally.
- **Economic Impact of UO Facility Expansion—Eugene, OR (2016).** Provided an economic impact analysis related to a charitable gift to the University of Oregon and a resulting facility expansion.
- **Athletic and Outdoor Industry Cluster Study—Portland, OR (2016).** For PDC and Business Oregon, provided a study of and strategy for the Athletic and Outdoor Industry cluster in the Portland Metro area.
- **2016 OAHHS Economic Contributions Update—Portland, OR (2016).** Updated the economic contributions associated with acute care facilities in Oregon for the Oregon Association of Hospitals and Health Systems (OAHHS).
- **Economic Analysis of AllCare CCO—Grants Pass, OR (2016).** Measured the economic contributions of Medicaid spending in Southern Oregon. This analysis looked into the impact CCOs have had in the region, including describing the vulnerable population and changes in utilization for high-cost services.
- **Regional Healthcare Study—Portland, OR (2014).** Calculated the economic contributions of the healthcare industry in the Portland metropolitan region for the Portland Business Alliance.

- **Intel Economic Impacts—Hillsboro, OR (2013).** Estimated the economic impacts of the Intel Corporation's Oregon operations.
- **Education Spending Impact—Portland, OR (2002).** Reviewed the economic literature and reported findings on the relationship between spending on primary and secondary education and local job growth for the Oregon Education Association.
- **Oregon School Board Association Review of Measure 5—Salem, OR (2002).** Reviewed spending estimates on public K–12 schools to highlight methods used to calculate spending per student and reported trends for each measure for the Oregon School Board Association.
- **Child Support Guidelines—Portland, OR (2002).** Collaborated with the Oregon Department of Justice in developing the state's official child support guidelines.
- **Economic Impact Analysis of Oregon's Primary and Secondary Public Schools—Portland, OR (2002).** Evaluated the economic impacts associated with spending by K–12 public institutions and their employees for the Oregon Education Association.
- **Trojan Market Analysis—Columbia County, OR (2001).** Performed a market analysis of possible uses for three vacant buildings on land surrounding the former Trojan nuclear plant site for the Oregon Parks and Recreation Division and PGE.
- **Development of Programs to Preserve Natural Areas—Portland, OR (2001).** Identified and evaluated promising non-regulatory incentive programs to protect natural areas and associated riparian and upland corridors primarily on private lands in the Portland metro area for Portland Metro, the City of Portland, the City of Oregon City, and Tualatin Hills Parks and Recreation District.
- **Evaluation of Oregon's Measure 7—Portland, OR (2000).** Evaluated the issues of regulatory takings and compensation for the Oregon Business Council.
- **Feasibility Study of Stillaguamish Tribe Native Plant Nursery—Arlington, WA (1999).** Evaluated the market for a native plant nursery for the Stillaguamish Tribe of Indians.
- **Fiscal Impacts of Annexation—Happy Valley, OR (1999).** Estimated the impacts on the city's budget of annexing urban reserve areas for the City of Happy Valley.
- **Economic Impacts of the Oregon University System (OUS) on the Oregon Economy—Various, OR (1998).** For the Oregon University System used the IMPLAN input-output model to estimate the effect of spending by the seven OUS universities on their respective local economies.

## PAPERS AND COMMENTARY

"A landmark investment in Oregon's workforce" *The Oregonian*. Mar 30, 2022

"Tribute to an Oregon visionary-Ed Whitelaw" *The Oregon Way*. April 28, 2021

"Visit and stay. Please." *The Oregon Way*. March 9, 2021

"Don't bet against Portland" *The Oregon Way*. December 8, 2020.

"Down but not out. Government can lead us out of this crisis." *The Oregonian* with Lorelei Juntunen and Michael Wilkerson. March 22, 2020

"Oregon passed the most significant housing development reform in the nation. Now what?" *The Oregonian* with Lorelei Juntunen and Michael Wilkerson. July 14, 2019.

"A new chapter in All Hands Raised collaborative approach to education advocacy" *The Portland Business Journal*. July 2019.

"Addressing Portland's two homeless crises," with Madeline Baron. *The Oregonian*. November 16, 2018.

"A wake-up call for equality warriors," with Lorelei Juntunen and Michael Wilkerson. *The Oregonian*. April 29, 2018.

"Oregon's unfinished business" *The Oregonian*. October 1, 2017.

"What Washington can learn from Oregon on K-12 spending." with Lisa Macfarlane. *The Seattle Times*. June 12, 2017.

"The end of Oregon's Doonesbury era" *The Oregonian*. May 31, 2017.

"Oregon needs Courtney, others to create a grand bargain" *The Oregonian*. December 3, 2016.

"A lot to dislike about incoherent Measure 97," *The Oregonian*. October 18, 2016.

"Do Oregonians really want housing that's affordable?" with Lorelei Juntunen and Michael Wilkerson. *The Oregonian*. February 6, 2016.

"Busting myths about Oregon schools" *The Oregonian*. January 18, 2015.

"Special session must be a model for coming years," with Adam Davis. *The Oregonian*. October 12, 2013.

"PERS troubles are obvious to nation's economists," with Ed Whitelaw. *The Oregonian*. April 13, 2013.

"How Oregon can restore strong schools." *The Oregonian*. February 23, 2013.

"Oregon education reform: Clues to the success of overachieving schools lie in the data," with Andrew Dyke and Bryce Ward. *The Oregonian*. August 11, 2012.

"A bipartisan bill sets the stage for a statewide help line," with Mike Fieldman. *The Oregonian*. June 23, 2011.

"It's time for Oregon to get smart on crime." *The Oregonian*. October 2, 2010.

"With initiatives, Oregon really is at crossroads," with Adam Davis. *The Oregonian*. February 6, 2010.

"Time for Oregon schools to stretch." *The Oregonian*. August 2, 2009.

"Oregon state budget brainstorm: Despite stimulus and lottery money, deep cuts next biennium are inevitable." *The Oregonian*. May 16, 2009.

- "Still the Land of Opportunity?" with Bryce Ward and Ed Whitelaw. *The Oregonian*. March 26, 2006.
- "Blue States for Blue Skies." *The Oregonian*. June 5, 2005.
- "Explaining Variations in State Hunger Rates," with Allison Suter, Mark Nord, and Michael Leachman. *Family Economics and Nutrition Review*. 16 (2). 2004.
- "Voters, Not Victims," with Ed Whitelaw. *The Oregonian*. May 25, 2003.
- "Losing Our Grip: Families and Businesses that Brave the State's Faltering Economy Risk and Unstable Future," with Ed Whitelaw. *The Oregonian*. February 9, 2003.
- "Making the Transition to Self-Sufficiency," with Tara Witt. In *Work, Welfare, and Politics*. University of Oregon Press. Eugene, Oregon. 2002.
- "Reforming Welfare in a Slowing Economy: Lawmakers Should Stand by Single Mothers and Their Children When it Matters Most." *The Oregonian*. March 12, 2001.
- "Jane's Reward? There Isn't Any." *The Oregonian*. January 16, 2000.
- "Reforming Welfare Reform." *Oregon Quarterly Magazine*. August 1999.
- The Administration's Welfare Reform Proposals: A Preliminary Cost Estimate*, with Julia Isaacs and Dorothy Rosenbaum. CBO Memorandum. November 1994. U.S. Congressional Budget Office. Washington, D.C.
- Estimated Cost and Effects of Congressional Child Support Reform*. CBO Draft Paper presented at the Association for Public Policy Analysis and Management Annual Conference. October 1994. U.S. Congressional Budget Office. Washington, D.C.
- Demographic, Economic, and Policy Factors Underlying the Recent Growth in Families Receiving Aid to Families with Dependent Children*, with Janice Peskin. CBO Memorandum presented at the Association for Public Policy Analysis and Management Annual Conference. September 1992. U.S. Congressional Budget Office. Washington, D.C.
- Assessing Welfare Clients for Work, Education, and Training Activities*, with David Farnsworth. John F. Kennedy School of Government Policy Analysis. Exercise completed for the Massachusetts Department of Public Welfare. April 1991. Harvard University. Cambridge, Massachusetts.